



# FY2016 Indicative Work Programme and Budget Co-regulatory Forum

28 November 2014

# **Agenda**

- Strategic context
- Proposed Work Programme
- Funding
- Forum discussion

# NZ Gas Story and FY2016 Planning Framework

In December 2014, Gas Industry Co marks 10 years since its inception

So how are we all travelling?

What do we need to work on for FY2016 and beyond?

# The gas industry has matured greatly over the past decade

in 2004	today	
Maui field in steep decline; 6.5 years' reserves	15 producing fields (incl Maui); 13 years' reserves	
Total gas use 156PJ	Total gas use 190PJ	
238,000 gas consumers	265,000 gas consumers	
Methanex cuts production to one methanol production train	3-train methanol production reinstated; 90PJ gas demand	
Gas meets baseload electricity generation (21%)	Reduced 'peaking' role for gas in electricity generation (19%)	
Maui pipeline not open access	2 open access transmission systems (Vector/Maui)	
Transmission/distribution price regulation emerging	Commerce Commission's price/quality regime	
Retail competition emerging from old franchises	10 gas retailers (latest Trustpower, Pulse)	
Consumer protection focus emerging	Consumer protection legislation reforms	
Downstream gas industry governance via voluntary codes	Formal regulation/rules for critical contingency management, downstream reconciliation, switching	

# Gas industry 5-year trends are largely positive...

- Remaining gas reserves

- Wells drilled
- Petroleum mining licence expenditure 1
- Producing fields (all Taranaki) 1
- Total transmission pipeline (km)
- Total distribution networks 1
- Gas consumer numbers
- Petrochem gas volumes
- Gas-fired generation volumes
- Other consumer gas volumes

# Gas remains crucial to the NZ economy...

- Gas underpins electricity security and is used by many large NZ businesses:
  - 41% electricity generation in 2013 (and dropping)
    - Contact, Genesis, MRP, Nova
  - 38% petrochemicals in 2013 (and growing)
    - Methanex, Ballance Agri-Nutrients
  - 13% other industrial
    - incl Fonterra, NZ Refining, NZ Steel, Carter Holt Harvey
- NZ business has a strong dependence on gas supply - for many, no practical alternative fuel

# We have good governance of customer markets...

### **Customer choice**

- Approx 265,000 customers on Gas Registry
- Over 98% of customers have a **choice of at least 6 retailers** at their gas gate

## **Competition**

- Customer churn rate robust at around 18% p.a.
- Average switching time down around 6 business days

## **Efficiency**

• Annual *unaccounted-for gas (UFG) has reduced by 60%* to an average 1% (of injected volumes)

## **Compliance/Standards**

• **High level compliance** across all rules/regulations; 'substantial' alignment with retail contract benchmarks and distribution contract principles

## **Transparency**

Monthly customer data published and reported widely

# Gas Industry Co's NZ Gas Story - Update 2014

### Headlines:

- New Zealand's gas industry is in good health, and remains on track in terms of consumer needs and Government policy objectives for the sector
- Gas reserves have increased, but we are mindful of the long lead-time for delivering new supply...
- The industry is investing substantially in new supply and is actively addressing downstream issues
- 90% of supply concentrated on 1% of users, but gas still a good choice for over 248,000 households and 14,000 businesses

# Gas Industry Co's NZ Gas Story - Update 2014

### Other key themes:

- New wholesale market is evidence of maturing markets
- Existing gas infrastructure will likely carry us through to a next stepchange from a significant new find
- Gas is increasingly seen as part of the carbon/climate challenge in NZ, though:
  - in NZ, gas often holds its own on 'carbon footprint' or as backup to renewables
  - viewed as part of the answer globally
- How long will current supply 'overhang' persist?
- Are we 'demand-side constrained'?

# Gas Industry Co role continues to be fit-for-purpose...

- Gas industry body under Part 4A Gas Act; Government Policy Statement
- Co-regulator regulated and non-regulated options
- Principal objective (of regulation) to ensure that gas is delivered to existing and new customers in a safe, efficient, fair, reliable and environmentally sustainable manner
- Other objectives:
  - The facilitation and promotion of the ongoing supply of gas to meet New Zealand's energy needs, by providing access to essential infrastructure and competitive market arrangements
  - o Barriers to competition in the gas industry are minimised
  - o **Incentives for investment** in gas processing facilities, transmission, and distribution are maintained or enhanced
  - Delivered gas costs and prices are subject to sustained downward pressure

# GPS outcomes are well advanced, including:

GPS Outcome	Status	
Contractual arrangements between gas retailers and small consumers adequately protect the long-term interests of small consumers.	Retail Gas Contracts Benchmarks Oversight Scheme	
Effective and efficient <b>customer switching arrangements</b> that minimise barriers to customer switching.	Gas (Switching Arrangements) Rules 2008	
Accurate, efficient and timely arrangements for the allocation and reconciliation of downstream gas quantities.	Downstream Reconciliation Rules 2008	
Gas industry participants and new entrants are able to access transmission pipelines on reasonable terms and conditions.	Active workstreams:     Transmission Access & Pricing     Balancing     Interconnection	
Sound arrangements for <b>critical gas contingency management</b>	Gas Governance (Critical Contingency Management) Regulations 2008	
Efficient arrangements for the <b>short-term trading of gas</b> .	emsTradepoint wholesale market platform developing	
All small gas consumers have effective access to a complaints resolution system	Electricity and Gas Complaints Commission – no significant gas consumer issues	

# Gas Industry Co's Strategy remains...

#### STRATEGIC GOAL:

o Optimise the contribution of gas to New Zealand

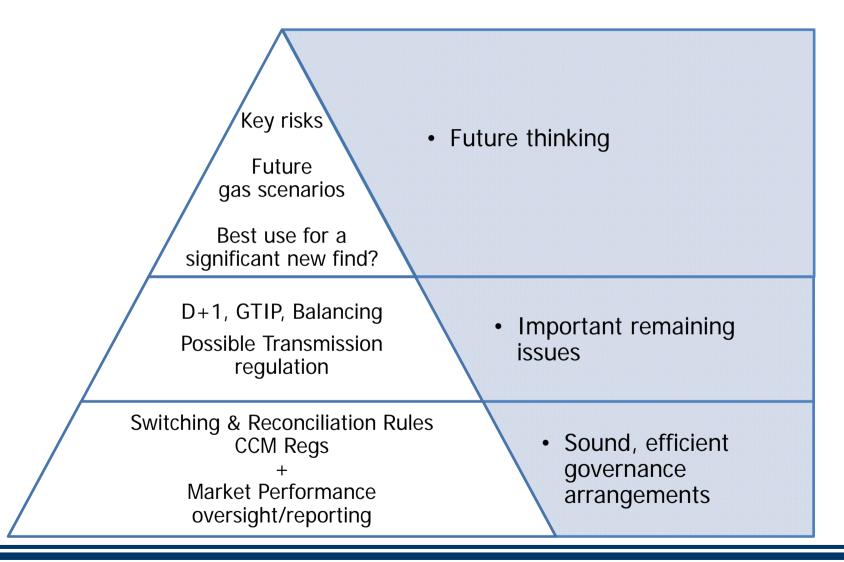
#### PURPOSE:

o Provide leadership for the gas industry and the New Zealand Gas Story

#### OBJECTIVES:

- o Deliver effectively on Gas Industry Co's accountabilities as the gas industry body
- o Build and communicate the NZ Gas Story
- o Facilitate efficient use of, and investment in, gas infrastructure
- o Promote efficient, competitive and confident gas markets

# 2015 and beyond



# 'Future Thinking' role for GIC increasingly welcomed

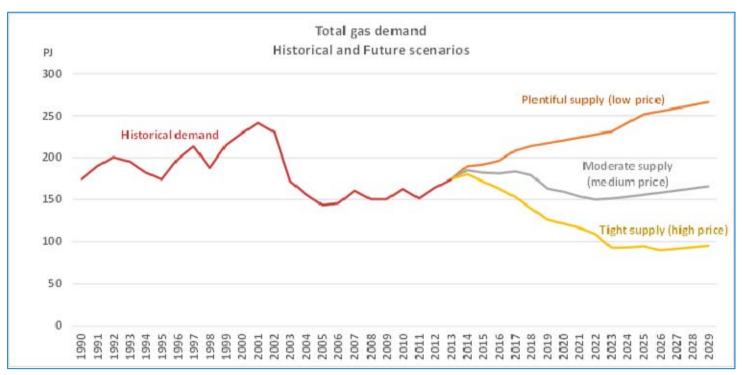
NZ Gas Story (GIC)	'State and current performance of industry'	
Consumer Energy Options     (Concept)	Gas still a good/preferred choice for households and process heat	
Commercialisation     Issues/Opportunities from a     substantive new gas find     (Woodward Partners)	Challenges/opportunities in commercialising a new gas find	
Supply/Demand Study (Concept)	High/medium/low case scenarios to 2025, with detailed model.	
Demand-Side Opportunities     (Concept - pending)	What demand opportunities are economic under the 'high case' scenario?	

# How could key industry risks affect the strategy/work programme?

### Examples:

- Tiwai Point closure
- Next Pohokura/Maui not in place
- Embedded generation disrupts network investment
- Methanol price drops

# There's a range of future NZ gas supply scenarios...



Concept Consulting: Long term gas supply and demand scenarios 2014

# **Proposed Work Programme**

## **Proposed Work Programme**

Proposed FY2016 Programme is again:

- based on Part 4A Gas Act 1992 and Government Policy Statement on Gas Governance 2008; and
- framed around the Company's Strategy objectives:

**Objective 1**: Deliver effectively on Gas Industry Co's accountabilities as the industry body

**Objective 2**: Build and communicate the New Zealand Gas Story

**Objective 3:** Facilitate efficient use of, and investment in, gas infrastructure

**Objective 4**: Promote efficient, competitive and confident gas markets

# **Objective 1:**

Deliver effectively on Gas Industry Co's accountabilities as the industry body

### **Downstream reconciliation**

#### Forecast activities FY2016

- Monitor Allocation Agent
- Assess ongoing performance of the Rules
- Monitor allocation results, commission performance and event audits as required
- Make determinations under the Rules as required

#### Objective

 To establish a set of uniform processes that enable the fair, efficient, and reliable downstream allocation and reconciliation of downstream gas quantities

## **Switching**

#### Forecast activities FY2016

- Monitor Gas Registry Operator
- Assess ongoing performance of the Rules
- Monitor switching statistics
- Make determinations under the Rules as required

#### Objective

 To establish a set of gas switching and registry arrangements that will enable consumers to switch efficiently and satisfactorily between competing retailers

## **Critical contingency management**

#### Forecast activities FY2016

- Monitor Critical Contingency Operator
- Assess ongoing performance of the Regulations
- Appoint/monitor experts as required
- Monitor exercises and events as required
- Administer contingency pool as required
- Process applications for designations for critical care, essential services, critical processing, and electricity supply as required

#### **Objective**

 To achieve the effective management of critical gas outages and other security of supply contingencies without compromising long-term security of supply

## Compliance

#### **Forecast activities FY2016**

- Perform Market Administrator role
- Assess ongoing performance of the Regulations
- Assist Investigator and Rulings Panel as required
- Monitor compliance trends for indications of regulatory inefficiency

#### **Objective**

 To provide an efficient, low-cost monitoring and enforcement regime for gas governance rules and regulations

# **Strategic Objective 2:**

# Build and communicate the New Zealand Gas Story

## **New Zealand Gas Story**

#### **Expected position FY2015**

- Third full update of New Zealand Gas Story produced
- Stakeholder seminars and other initiatives held to communicate the New Zealand Gas Story

#### Forecast activities FY2016-18

- Maintain currency of the New Zealand Gas Story as new information comes to hand
- Continue Gas Story seminars for interested stakeholders

#### Objective

- Build and communicate the New Zealand Gas Story
- Report to the Minister on the performance and present state of the gas industry

## **Statutory reporting**

#### Forecast activities FY2016

- Prepare/publish Statement of Intent to meet statutory timeframes. Provide to Minister for comment prior to publication
- Prepare/publish Annual Report; meet requirements for tabling in Parliament
- Prepare/publish quarterly reports to the Minister

#### Objective

- Fulfil reporting requirements of the Gas Act and GPS
- Perform the functions of the industry body
- Report on the performance and present state of the gas industry

## Other reporting

#### Forecast activities FY2016

- Compliance reporting
- Industry performance measures
- Switching statistics
- Other 'state & performance reporting'

#### **Objective**

 Fulfil statutory requirements for good information to be available on the performance and present state of the gas industry

# **Strategic Objective 3:**

# Facilitate efficient use of, and investment in, gas infrastructure

## Transmission access and pricing

#### **Expected position FY2015**

- Preferred option for counterfactual design determined
- Watching brief on GITAWG progress

#### Forecast activities FY2016-18

- Develop detailed design of preferred option
- Watching brief on GITAWG progress

#### **Objective**

 To ensure that transmission pipeline access arrangements transparently provide for the efficient utilisation of physical capacity and effectively signal the need for efficient investment in additional capacity

# Supply/demand model

#### **Expected position FY2015**

 Published updated Supply/Demand Report, including toolset for stakeholders to model their own scenarios

#### Forecast activities FY2016-18

Review/update Report and model biannually

#### **Objective**

• Scenario information available to stakeholders

## Transmission pipeline balancing

#### **Expected position FY2015**

- Driven by outcome of marketbased balancing MPOC change request
- Monitored balancing activities

#### Forecast activities FY2016-18

- Review efficiency of balancing arrangements
- Address any identified shortcomings

#### **Objective**

 Efficient pipeline balancing arrangements

## Code changes and appeals

#### **Expected position FY2015**

- Market-based balancing MPOC change request determined
- Processing MPOC change requests and VTC appeals as required

#### Forecast activities FY2016-18

 Process MPOC change requests and VTC appeals as required

#### Objective

 Efficiently meet GIC obligations in relation to code changes and appeals

### Interconnection

#### **Expected position FY2015**

- Physical interconnections reviewed
- Interconnection Guidelines considered fit for purpose

#### Forecast activities FY2016-18

- Review interconnections as required
- Address any concerns regarding reasonable access

#### Objective

 Access to transmission pipelines available on reasonable terms and conditions

# **Strategic Objective 4:**

Promote efficient, competitive and confident gas markets

### **Retail contract benchmarks**

#### **Expected position FY2015**

Benchmarks revised

#### Forecast activities FY2016-18

- Review retailer contracts
- Publish compliance levels for individual retailers
- Report as required to Minister

#### Objective

• Small consumer contracts are fair and reasonable

# **Distribution principles**

#### **Expected position FY2015**

 Any follow-up actions from FY2014 assessment or from Minister's response to the Second Assessment report undertaken

#### Forecast activities FY2016-18

- Assess progress with executing new distribution contracts consistent with principles
- Review and report to Minister (as required)

#### **Objective**

• Distribution contracts are efficient

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## **Arrangements to address retailer insolvency**

#### **Expected position FY2015**

- Drafting instructions complete
- Related amendments to Switching and Downstream Reconciliation Rules implemented

#### Forecast activities FY2016-18

Implement in unlikely event of retailer insolvency

#### Objective

 Any instances of retailer insolvency able to be managed in an efficient and effective way

## **Gas quality**

#### **Expected position FY2015**

 Requirements and Procedures (R&P) document published

#### Forecast activities FY2016-18

- Determine actions to address remaining gas quality issues
- Update R&P document as required

#### **Objective**

- Transparent gas quality arrangements
- Reliable information available to industry participants and new entrants

# **Metering arrangements**

#### **Expected position FY2015**

 "Requirement and procedures" document on gas measurement

#### Forecast activities FY2016-18

- Seed paper to consider issues associated with introduction of new metering technology
- Any other issues, e.g. contract benchmarks?

#### Objective

 An efficient market structure for the provision of gas metering

## Regulation and rule changes

#### **Expected position FY2015**

#### **Downstream reconciliation**

- Trial of D+1 commenced
- Other options considered

#### **Switching**

- Minister amends Rules
- Data cleansing complete
- Extra metering fields implemented

#### Forecast activities FY2016-18

- Refine D+1 algorithm in light of experience
- Evaluate D+1 trial
- If positive, implement by:
  - Expand to daily trial
  - Recommend changes to Downstream Reconciliation Rules
  - Appoint service provider
  - Develop D+1 system
- Monitor performance of amended Rules
- Conduct baseline audits

#### Objective

 An efficient market structure for the provision of gas metering

# **Funding**

# **Establishing the Indicative Work Programme**

- Start with expected activity end-point for current year (FY2015)
- FY2016 Work Programme assumes continuation of committed deliverables and statutory roles
- Expenditure expected to be slightly less than that budgeted in FY2015
- No contingency built in for unplanned workstreams
- Priorities to be re-ordered in the event of unexpected changes to scope of operations

# **Levy Funding Requirement**



## **Projected FY2016 expenditure**

- FY16 Total Work Programme Costs = Levy Funding Requirement + Market Fees
- FY16 <u>indicative</u> market fees \$1.57m down slightly (FY15 \$1.63m- formally assessed in April 2015).
- Therefore FY 16 Total Work Programme Costs small drop
- Retail/Wholesale levy components split reflects higher FY2016 retail weighting (e.g. Rules Reviews, D+1)

# **Comparison of FY2015 and FY2016**

	FY2015	FY2016 (indicative)
Levy funding requirement ('000)	\$3,948	\$3,916
Wholesale volume estimate	190PJ	190PJ
Wholesale Levy (c/GJ)	1.30	1.09
Retail Levy (\$/ICP)	5.48	6.97

